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May 11, 2007

Canadian Vehicle
Manufacturers' Association
Association canadienne
des constructeurs de véhicules

170 Attwell Drive, Suite 400 Toronto, Ontario M9W 5Z5

Senator Alan Cropsey Majority Floor Leader S-8 Capitol PO Box 30036 Lansing, MI 48909-7536

VIA FACSIMILE: (517) 373-8661

Dear Senator Cropsey:

We are writing on behalf the Alliance of Automobile Manufacturers and the Canadian Vehicle Manufacturers' Association (CVMA) with regard to the building of a new crossing between Michigan and Ontario through the Detroit/Windsor gateway.

As you are aware, the Ambassador Bridge between Windsor and Detroit is the world's most important single gateway for trade. Every day, the combined U.S. and Canadian auto industry send thousands of cross-border truck shipments and well over \$100 million dollars through this border gateway. These trucks carry mainly production parts that are destined for automotive assembly plants in Michigan, as well as other U.S. states, and Ontario. The North American automobile industry and the hundreds of thousands of employees in vehicle assembly and parts production depend on the smooth flow of just-in-time deliveries across this critical border gateway.

The need for an additional crossing to handle current and future trade flows is widely acknowledged and it is imperative that this new crossing be completed as soon as possible. In light of the importance of efficient and effective infrastructure to the success of the automotive industry, we strongly support the partnership between the governments of Michigan and Ontario as well as Canada and the United States and their work toward securing a new gateway at Detroit/Windsor. The automotive industry continues to support the DRIC process to clearly identify the best location and option for a new crossing that will add redundancy and unimpeded access from Michigan's interstates to Ontario's highways.

We understand, however, that in the ongoing discussions on the Michigan State budget, an amendment is being considered to withdraw Michigan's support for the Detroit River International Crossing study (DRIC), effectively stopping progress towards this critical new infrastructure.

Given the strategic importance of the Detroit-Windsor link we urge the government of Michigan to reject this amendment and maintain the Detroit/Windsor infrastructure as a top priority. Additionally, we ask for your support for the necessary budget resources to ensure the completion of DRIC which will lead to a new border crossing in the 2013 timeframe.

We appreciate your consideration of this issue, and we hope that we can count on your continued support of the DRIC process and for a new crossing between Detroit and Windsor.

Yours sincerely,

for John Whatley

Vice President & General Counsel Alliance of Automobile Manufacturers Mark A. Nantais

President

Canadian Vehicle Manufacturers' Association

cc: Governor Jennifer M. Granholm, Governor of Michigan

State Senator Jason Allen, Majority Whip

State Senator Glenn Anderson, Assistant Minority Floor Leader

State Senator Raymnond Basham, Minority Whip

State Senator Michael Bishop, Majority Leader

State Senator Cameron Brown, Assistant Majority Floor Leader

State Senator Nancy Cassis, Majority Caucus Chairperson

State Senator Bill Hardiman

State Senator Tupac Hunter, Assistant Minority Leader

State Senator Gilda Z. Jacobs, Minority Caucus Chair

State Senator Mark Jansen, Assistant Majority Caucus Chairperson

State Senator Roger Kahn, Assistant Majority Whip

State Senator Michelle McManus, Assistant Majority Leader

State Senator Dennis Olshove, Assistant Minority Whip

State Senator Mark Schauer, Minority Leader

State Senator Buzz Thomas, Minority Floor Leader

State Senator Jerry Van Woerkom

State Senator Tom George

State Senator Randy Richardville

State Senator Tony Stamas

State Senator Cameron Brown

State Senator Ron Jelinek

State Senator Jud Gilbert

State Senator Hansen Clark

State Senator Martha Scott

State Senator Irma Clark-Coleman

Representative Andy Dillon, Speaker of the House

Representative Steve Tobocman, Majority Floor Leader

Secretary Michael Chertoff, U.S. Department of Homeland Security

Secretary Mary E. Peters, U.S. Department of Transportation

Hon. Lawrence Cannon, Minister of Transport, Infrastructure and Communities, Canada

Hon. Maxime Bernier, Minister of Industry, Canada

Hon. David Emerson, Minister of International Trade, Canada

Hon. James Flaherty, Minister of Finance, Canada

Hon. Dalton McGuinty, Premier of Ontario

Hon. Donna Cansfield, Minister of Transportation, Ontario

Hon. Dwight Duncan, Minister of Energy and Chair of Cabinet, Ontario

Hon. Sandra Pupatello, Minister for Economic Development and Trade, Ontario

Robert Noble, Consul General of Canada, Detroit, Michigan

Louis Ranger, Deputy Minister, Transport, Infrastructure and Communities, Canada

Mayor Kwame Kilpatrick, City of Detroit

Mayor Eddie Francis, City of Windsor

James J. Steele, U.S. FHWA Michigan Division

Rick Capka, U.S. Federal Highway Administration

Jeffrey Shane, U.S. Dept. of Transportation

Nicholas E. Mpras, U.S. Coast Guard, Office of Bridge Administration

Michael P. Jackson, U.S. Dept. of Homeland Security

Kirk Steudle, Michigan Department of Transportation

About the Alliance of Automobile Manufacturers and the Canadian Vehicle Manufacturers' Association:

The Alliance of Automobile Manufacturers is a trade association of 9 car and light truck manufacturers including BMW Group, DaimlerChrysler, Ford Motor Company, General Motors, Mazda, Mitsubishi Motors, Porsche, Toyota, and Volkswagen.

The Canadian Vehicle Manufacturers' Association (CVMA) is the industry association representing Canada's largest manufacturers of light and heavy duty motor vehicles. The CVMA's membership includes DaimlerChrysler Canada Inc.; Ford Motor Company of Canada, Limited; General Motors of Canada Limited; and International Truck and Engine Corporation Canada.